

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:

John J. Bird

NIO/W

EXTENSION

NO.

NIC 02932-86

DATE

19 June 1986

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.

20 JUN 1986

RECEIVED

FORWARDED

23 June 86

In

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DDCI

24 June

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NIO/W 7E47 HQ

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15.

1, to 3,
 Bob - no need to read
 this. You may remember the
 minor power play by Ron
 ST. MARTIN to take over the
 NEWTON process. You said
 Hell no, which was relayed
 to [redacted] by Kerry [redacted]
 and a host of others. The
 White House quickly gave up
 + all is back to normal.
 That's what all this says.

DCI
EXEC
REQ

THE DIRECTOR OF
CENTRAL INTELLIGENCE

National Intelligence Council

NIC 02819-86

11 June 1986

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NOTE FOR:



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Attached is the package of materials on the operation of the NOIWON system. The first document is the proposed change from the Crisis Management Center (CMC) of the NSC staff. The next papers are the NFIB documents that relate to the present Standing Operating Procedures. You will note that paragraph 5 of the CMC's paper is substantially different than the NFIB SOP.

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John J. Bird
NIO/W



C-200-11

THE DIRECTOR OF
CENTRAL INTELLIGENCE

National Intelligence Council

NIC 02932-86
19 June 1986

NOTE FOR: DDCI

Attached is my proposed revision of the NOIWON Standard Operating Procedures (SOP) last formally reviewed 26 October 1983. You will note paragraph 5 is completely different than the proposal by the Crisis Management Center of the NSC, and instead continues full administrative control of the NOIWON system under the NIO/W as prescribed by the earlier NFIB proceedings.

After discussing my proposal with both Dick Kerr and [redacted] both of whom concurred, [redacted] informed [redacted] of the Crisis Management Center, NSC, that I would be making such changes and he saw no problems. With your approval I will issue the revised SOP to the members and observers of the NOIWON system.

JOHN J. BIRD
NIO/W

cc: DDI
AC/NIC

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desired. Recommendations, requests and comments regarding these procedures may be addressed to:

National Intelligence Officer for Warning
National Intelligence Council
CIA Headquarters, 7E47
Washington, D.C. 20505
Telephone:

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b. **CONTENT OF CALL.** All information exchanged on the NOIWON will be attributable to the originating member, unless specific caveats are attached to the information by the member. In other words, any information gained through the call can be passed to the respective agency heads unless it is specifically identified as an analyst-to-analyst exchange. The intent is to use the NOIWON as a medium for the exchange of both official and unofficial information. Members and observers will limit use of the phone to those personnel authorized SI/TK/G access; caveats such as NODIS, LIMDIS, EXDIS and ORCON must be specified appropriately. (C)

c. **CALL-UP.** To initiate a NOIWON call, the originator will call the secure White House switchboard using the dedicated line and ask the operator to establish a NOIWON call. (C)

d. **CONTROL.** To establish net discipline, the convening member will:

- (1) Enforce net discipline and adherence to procedures.
- (2) Call the roll in the order of members listed in paragraph 3. Members will respond with their agency names; observers will not respond.
- (3) State the classification and purpose of the call.
- (4) Conduct the conference.
- (5) Ensure that members identify, by exception, any information that should be treated with reserve or protected.
- (6) Restate the classification of the information, especially if higher than announced at the onset of the conference.
- (7) Terminate the conference by stating: "The NOIWON is terminated."
- (8) Notify the White House secure switchboard of any technical problems encountered during the call.
- (9) Report procedural problems to the Senior Director, Crisis Management Center, NSC. (C)

e. **CONFERENCE.** Discussion of the issue is encouraged, but in an orderly manner. Bilateral conversations between two members should not occur. Tape recordings of the call are allowed, as long as the fidelity of the circuit is not degraded and the recordings are handled in accordance with applicable security directives. Any member or observer that does not have a push-to-talk handset should cover the mouthpiece when not talking to minimize background noise. (C)

7. **Execution.** Each member and observer will ensure adherence to these procedures. Local, supplementary instructions may be promulgated as

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(2) Administer system upgrades, organizational changes, and procedural improvements.

(3) Consult on programming and budget matters related to the NOIWON. (C)

b. The Senior Director, Crisis Management Center, National Security Council, is responsible for the actual operation of the NOIWON. Specific responsibilities include:

(1) Coordinate the resolution of technical problems.

(2) Implement system upgrades, and organizational and procedural changes.

(3) Monitor operations to ensure adherence to procedures and maintenance of accepted quality standards. (C)

c. The White House Communication Agency will investigate and resolve all communication matters related to system reliability, fidelity and quality control. It will also conduct periodic checks of the system to ensure its constant integrity and efficiency. (C)

d. The Intelligence Community staff will advise and assist the NIO/W on resource matters. (C)

e. All members and observers will:

(1) Adhere to the procedures agreed to in this document.

(2) Maintain their communication equipment.

(3) Conduct training necessary to ensure effective and efficient operation.

(4) Inform the NIO/W and the Crisis Management Center of problems or suggestions. (C)

6. Procedures. (U)

a. CRITERIA FOR INITIATION. Any member can initiate a NOIWON call if the agency has significant information bearing on the national security of the United States that should be shared with the other members. Conversely, any member that perceives an urgent and potentially serious situation can initiate a NOIWON call to gather information from other members. Establishment of crisis task forces, changes in DEFCON and major changes in I&W conditions should merit a NOIWON call. At the very least, any member or observer whose parent department (or department component) issues a CRITIC will initiate a NOIWON call to facilitate the exchange of information. (C)

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19 June 1986

WASHINGTON AREA OPERATIONS-INTELLIGENCE CENTER
STANDARD OPERATING PROCEDURE 10-2

1. Background. The NOIWON is a dedicated, secure, telephone conference system designed for the rapid exchange of high interest and normally time-sensitive information among key Washington area intelligence and operations centers. (C)

2. Purpose. The purpose of this SOP is to establish the organization, functions, responsibilities and procedures for the NOIWON. This document supercedes all previous editions of NOIWON SOP. (C)

3. Organization. (C)

a. Members of the NOIWON:

White House Situation Room (WHSR)
Operations Center, Department of State
INR Watch Office, Department of State (INR)
National Military Command Center (NMCC)
National Military Intelligence Center (NMIC)
National SIGINT Operations Center (NSOC)
Operations Center, Department of Justice
Operations Center, CIA

b. Observers:

Assistant Chief of Staff, Intelligence, Army
Director of Naval Intelligence
Assistant Chief of Staff, Intelligence, Air Force
Director of Intelligence, Marine Corps

c. Others. Additions to NOIWON membership or the group of observers will be tabled for discussion at a regularly scheduled meeting of the Washington Area Operations Centers Chiefs. The NIO/W will forward the recommendations of this group to the Senior Director, Crisis Management Center, National Security Council, for appropriate action. (C)

4. Functions. The function of the NOIWON is to provide a medium for the members to exchange information in the timely and secure fashion. The NOIWON is not to be used to issue tasking for collection, analysis or production. (C)

5. Responsibilities. (U)

a. The NIO/W is responsible for the overall administration of the NOIWON. Specific responsibilities include:

(1) Coordinate the establishment of, and adherence to procedures.

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

19 June 1986

MEMORANDUM FOR: Mr. James Fazio, Department of State
Mr. James Collins, Department of State
Col. James McCoy, National Military Command Center
Col. Thomas O'Keefe, National Military Intelligence Center

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[redacted] National Security Agency

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Mr. Jerry Rubino, Department of Justice

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[redacted] Central Intelligence Agency

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Capt. Ronald St. Martin, USN
Crisis Management Center, National Security Council

FROM: John J. Bird
National Intelligence Officer for Warning

SUBJECT: NIOWON Procedures (U)

REFERENCE: a. Washington Area Operations-Intelligence Center
Standard Operating Procedure 10-2, dated
26 October 1983, Hereby Superseded
b. DCID 6/1, National Intelligence Warning, 13 October 1982

Based on the draft NOIWON SOP, dated May 20, 1986, circulated by the
Crisis Management Center, National Security Council, and the responses
received thereto, the attached SOP is forwarded for action. When received,
it should supersede reference a.

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John J. Bird

cc: ACSI, Army
Director, Naval Intelligence
ACSI, Air Force
Director of Intelligence, USMC

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